



LUXEMBOURG  
ALTERNATIVE  
ADMINISTRATORS  
ASSOCIATION

# LUXEMBOURG ALTERNATIVE ADMINISTRATORS ASSOCIATION

*An introduction to our association*



# OUR MISSION STATEMENT...

PROMOTING THE INTERESTS OF **ALTERNATIVE SERVICE PROVIDERS** AND CONTRIBUTING TO THE **DEVELOPMENT OF LUXEMBOURG** AS THE INVESTMENT HUB AND OPERATIONS CENTRE OF CHOICE FOR **GLOBAL ALTERNATIVE INVESTMENT MANAGERS**

## ALTERNATIVE SERVICE PROVIDERS

“ We are focused on providers of administration services to alternative private asset structures

## DEVELOPMENT OF LUXEMBOURG

“ Our sole market focus is Luxembourg

## INVESTMENT HUB

“ With Luxembourg as the predominant European platform for structuring alternative investments

## GLOBAL ALTERNATIVE INVESTMENT MANAGERS

“ Our clients work with managers across the globe, using Luxembourg as their European or global hub.



# WELCOME



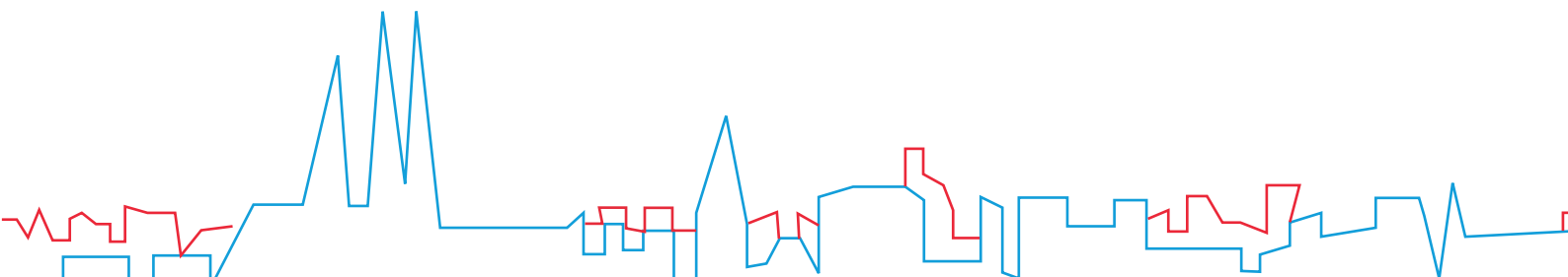
## Dear Members & Friends,

L3A membership provides the opportunity to contribute to the continuing success of Luxembourg's finance industry in its development as "the" investment hub for real asset investment. Our industry generates a regular stream of opportunities and challenges which require close analysis and feedback. L3A effectively contributes to these opportunities and challenges through its Permanent Committees and Workgroups, including promoting sensible and pragmatic application of new rules and regulations as they are introduced.

Communication has and will increasingly become a core focus for L3A. This brochure supports our drive to increase visibility through a strong external communication strategy. With information on our board and our key priorities, it supports our efforts to build our membership base among alternative administration service providers and associate member firms by demonstrating we can be both relevant and beneficial to our members.

## Alan Dundon

L3A President



# L3A BOARD

THE BOARD IS COMPOSED OF SENIOR MANAGEMENT REPRESENTATIVES OF OUR MEMBER FIRMS



**Alan DUNDON**  
Alter Domus Luxembourg  
President



**Sundhevy DEBRAND**  
GEN II Luxembourg  
Secretary



**Malcom SILVIO**  
CSC Global  
Treasurer



**Eva Devine**  
Aztec Group



**Diana Senanayake**  
IQ-EQ



**Frank Roden**  
VISTRA



**Cornelius Bechtel**  
Paddock Corporate  
Services



**Sinan Sar**  
United International  
Management



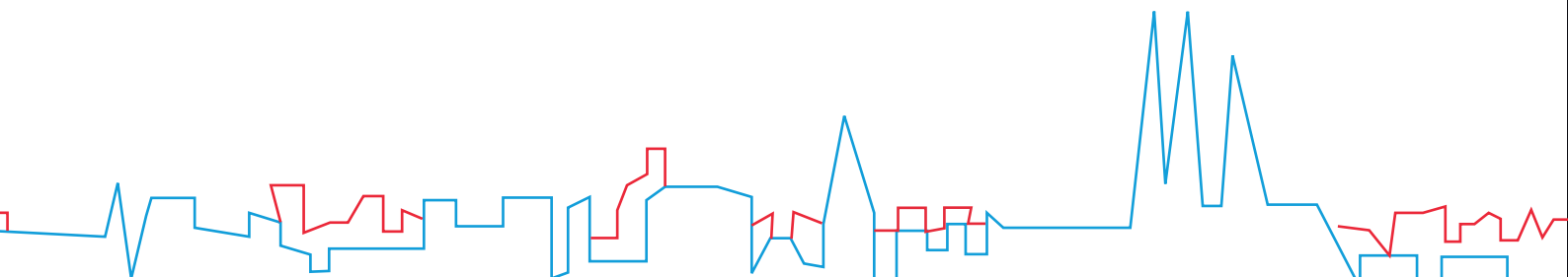
**Robert Van Kerkhoff**  
BNP Paribas Securities  
Services Luxembourg



**Patrick van Denzen**  
TMF GROUP



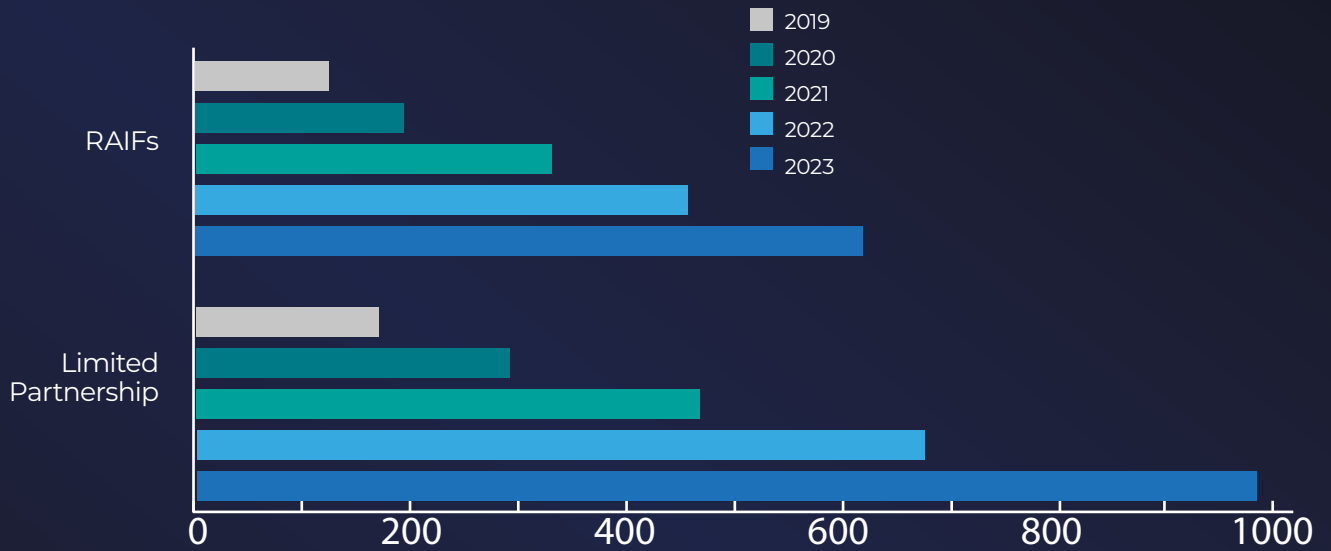
**Serge Krancenblum**  
IQ-EQ Luxembourg  
Honorary President



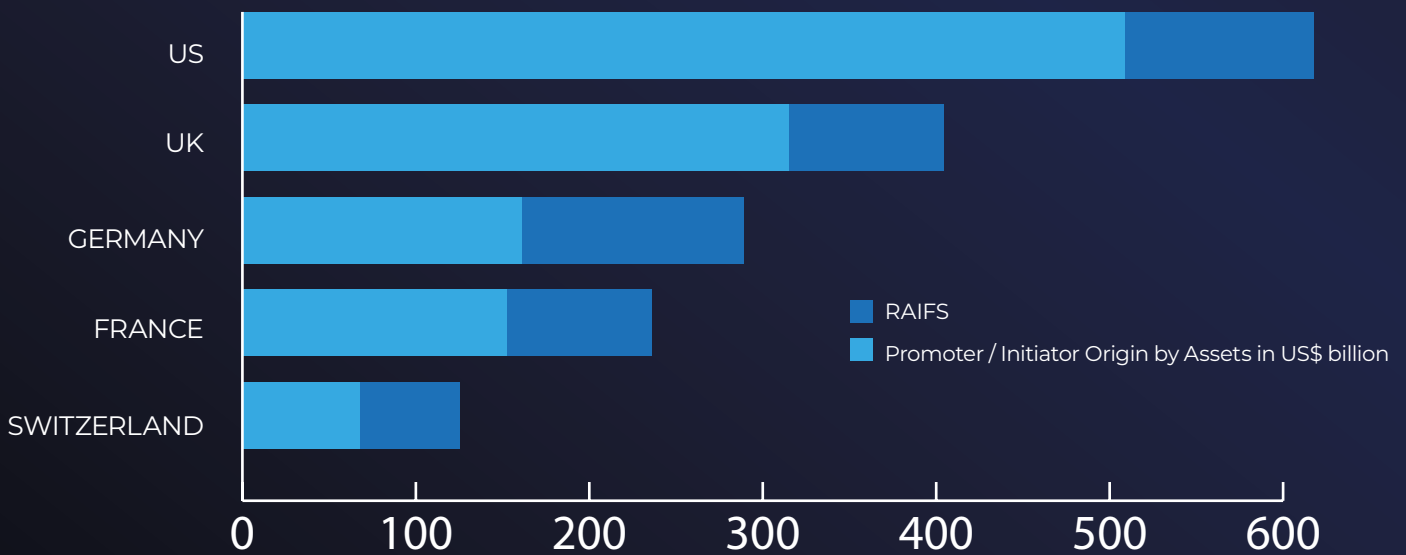
# AIF INDUSTRY

## FACTS & FIGURES

Total RAIFs and Limited Partnerships: - USD 1.617bn in 2023



Top 5 countries promoters in US\$ billion in 2023:



Source: « Monterey Luxembourg Fund Report 2024 »



# 4 KEY PRIORITIES

## #1

### THOUGHT LEADERSHIP ON INDUSTRY DEVELOPMENTS AND REGULATORY CHANGE

L3A provides thought leadership on key industry opportunities and challenges through close review and analysis of market developments and regulatory change, driven by our four Permanent Committees and related Workgroups.

## #2

### LOBBYING

L3A represents the interests of the alternative investment fund administration industry to institutions and public stakeholders.

# #3

## INFORMATION & EDUCATION

L3A supports Information and Education to help its members develop their expertise to stay at the forefront of their profession.

# #4

## BUSINESS RELATIONS & NETWORKING

L3A brings together members in original venues to meet their peers and to promote industry best practices through events and conferences.



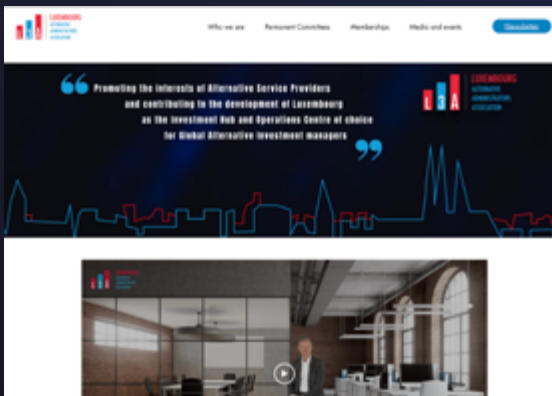
# CONNECTING WITH THE AIF ECOSYSTEM

L3A Newsletter

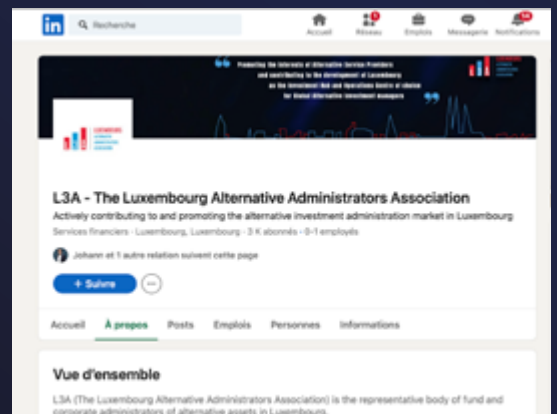


**3000**  
Contacts  
across all  
channels

L3A website



LinkedIn®





# BECOME A MEMBER

## >> FULL MEMBERS

Luxembourg administration firms predominantly providing services to foreign investment managers of funds and related entities in the alternative management industry.

## >> ASSOCIATE MEMBERS

Luxembourg professional firms operating in the real asset environment and offering services to Full Members and/or their clients.

## 3 STEPS TO SUBMIT YOUR MEMBER APPLICATION

### STEP 1

Download  
the Membership  
Questionnaire  
(Full/Associate Member)  
on [www.l3a.lu](http://www.l3a.lu)

### STEP 2

Complete  
your application

### STEP 3

Submit  
your application  
by email to  
[contact@l3a.lu](mailto:contact@l3a.lu)



I WANT TO MAKE A DIFFERENCE

I WANT TO BE HEARD

I CARE ABOUT LUXEMBOURG'S REPUTATION

I WANT TO GET TOGETHER WITH MY PEERS

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